

OUR OPERATING LOCATIONS

OPERATING CONTEXT

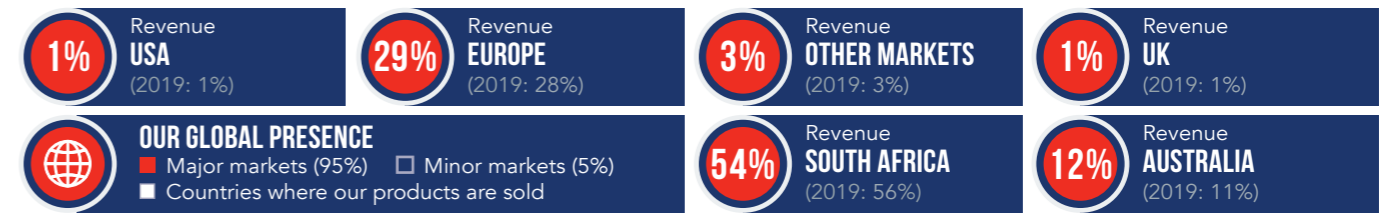
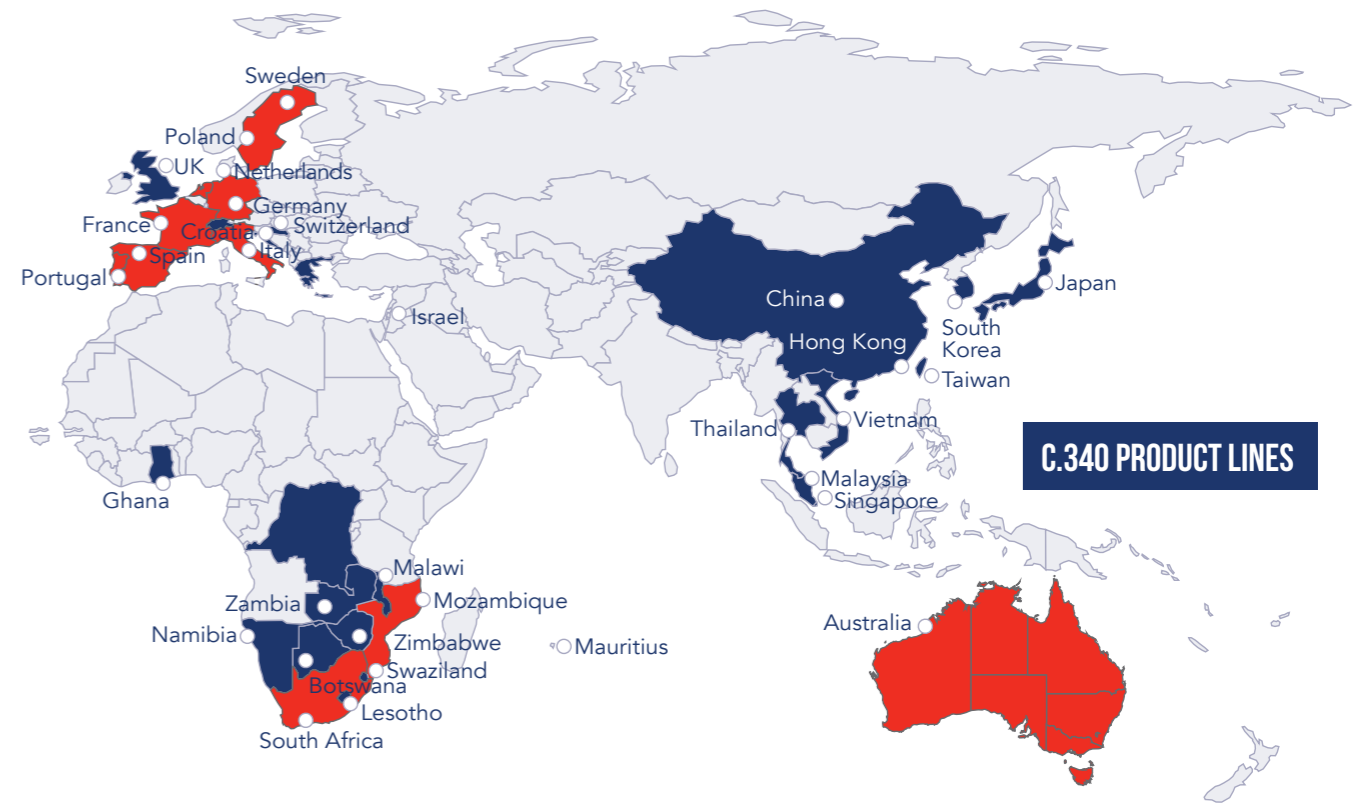
Key factors

COVID-19	24
South African regulatory policy uncertainty	24
Healthy hake biomass with stocks at MSY	25
Shark Bay prawn catches track below long-term average on an improving trajectory	25
Continued strong demand for high quality, wild-caught species such as Cape hake and Shark Bay prawn as well as value-added dairy	25
Sales of abalone, oysters and mussels negatively impacted by COVID-19	26
Challenging domestic economic environment	26
Volatile rand	26
Fuel price trending upwards	27
Technological advancement and disruption	27

Refer to pages 24 to 27 for further information

OUR PRODUCTS ARE SOLD IN 35 COUNTRIES

Australia, Botswana, Canada, China, Croatia, France, Germany, Ghana, Hong Kong, Israel, Italy, Japan, Lesotho, Malawi, Malaysia, Mauritius, Mozambique, Namibia, Netherlands, Poland, Portugal, Singapore, South Africa, South Korea, Spain, Swaziland, Sweden, Switzerland, Taiwan, Thailand, UK, USA, Vietnam, Zambia and Zimbabwe



SOUTH AFRICAN FISHING	SEA HARVEST INTERNATIONAL	SEA HARVEST AQUACULTURE	CAPE HARVEST FOOD GROUP
<p>Catching, processing and marketing of Cape hake, horse mackerel, small pelagics (anchovies and pilchards), large pelagic (tuna) and prawn.</p> <ul style="list-style-type: none"> Saldanha Bay Cape Town Mossel Bay Durban Maputo 	<p>Catching, processing and marketing of prawn, scallops, crab and Spanish mackerel as well as importing and marketing traded product, including Cape hake.</p> <ul style="list-style-type: none"> Carnarvon Darwin 	<p>Farming and marketing of abalone, oysters, mussels and sea trout.</p> <ul style="list-style-type: none"> Lüderitz Kleinzee Paternoster Saldanha Bay Hermanus Fisantekraal Buffeljags 	<p>Sourcing and processing milk into a variety of dairy products such as cheese, butter and powdered milk, and the marketing of these products as well as operating Sea Harvest factory shops.</p> <ul style="list-style-type: none"> Ladismith Johannesburg
<ul style="list-style-type: none"> Saldanha Bay Cape Town Mossel Bay Durban Johannesburg 	<ul style="list-style-type: none"> Carnarvon Perth Adelaide Melbourne Sydney Brisbane 	<ul style="list-style-type: none"> Saldanha Bay Hermanus 	<ul style="list-style-type: none"> Ladismith Johannesburg Cape Town
<ul style="list-style-type: none"> Saldanha Bay Cape Town Mossel Bay Durban 	<ul style="list-style-type: none"> Saldanha Bay Cape Town Mossel Bay Johannesburg Durban 	<ul style="list-style-type: none"> Saldanha Bay Hermanus 	<ul style="list-style-type: none"> Cape West Coast (Vredenburg, Saldanha Bay, Piketberg) Cape Town (Paarl, Kenilworth, Kuilsrivier) Johannesburg (Xavier, Boksburg, Honeydew) Tshwane (Silverton, Centurion, Rooihuiskraal) Rustenburg Umlanga

